

Suspense - Friday, 13 Nov

Send Donald LeVine 1) a bio on HR (attached)
and 2) the subject of HR's discussion.
Also, have HR's clearances passed.

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HENRY S. ROWEN

Born: 1925, Boston, Massachusetts

Education: Massachusetts Institute of Technology, B.S., Industrial Management, 1949

Oxford University, B. Phil., Economics, 1955

Professional Experience:

1949 to 1950, Management Intern for the Barnsdall Oil Company

1950 to 1953 and 1955 to 1960, Economist for the Rand Corporation

1960 to 1961, Research Associate at the Harvard Center for International Affairs

1961, appointed Deputy Assistant Secretary of Defense for International Security Affairs; in this capacity, responsible principally for European policy issues; served through 1964

1965 to 1966, Assistant Director, Bureau of the Budget

1967 to 1972, President of the Rand Corporation

1972 to 1981, Professor of Public Management at the Graduate School of Business, Stanford University; also, Director of the Stanford International Energy Program

1981 to present, Chairman, National Intelligence Council

Memberships:

Member, Executive Panel, Office of the Chief of Naval Operations

Chairman, Diesel Impacts Study Committee, National Academy of Sciences

Memberships: (continued)

Advisor, European-American Institute for Security Research

Advisor, Security Council on Asia and the Pacific

- Consultant, Defense Science Board, Department of Defense

Member, Council on Foreign Relations, Study Group on
Nonproliferation

Member, the International Institute for Strategic Studies

Books and Articles:

"Defense Planning and Organization" Public Finance; Needs, Sources for Utilization: A Conference, National Bureau of Economic Research, 1960.

"Assessing the Role of Systematic Decision Making in the Public Sector" The Analysis of Public Output, National Bureau of Economic Research, 1970.

"How Many Games in Town?--The Pros and Cons of Legalized Gambling" The Public Interest, Summer 1974 (with J. Marcum).

"The Role of Cost-Benefit Analysis in Policy Making" Cost-Benefit Analysis and Water Pollution Policy, H. Peskin and E. Seskin, eds., Washington, DC: The Urban Institute, 1975. Also reprinted in Haveman and Margolis, eds., Public Expenditure and Policy Analysis, 1976.

"Policy Analysis as Heuristic Aid: The Design of Means, Ends, and Institutions" When Values Conflict--Essays on Environmental Analysis, Discourse, and Decision, L. Tribe, C. Schelling and J. Voss, eds., Cambridge, MA: Ballinger Publishing Company, 1976.

"The Need for a New Analytic Framework" Beyond Nuclear Deterrence: New Aims, New Arms, J. Holst and U. Nerlich, eds., New York: Crane Russak, 1977 (with A. Wohlstetter).

"Comprehensive Energy Policy: King Stork?" Options for U.S. Energy Policy, San Francisco: Institute for Contemporary Studies, September 1977.

"Japan and the Future Balance in Asia" Orbis, Vol. 21, No. 2, Summer 1977. Also in U.S.-Japan Relations and the Security of East Asia: The Next Decade, F. Weinstein, ed., Boulder, CO: Westview Press, 1978.

"Life in a Nuclear Crowd" Swords from Plowshares, A. Wohlstetter, et. al., Chicago: The University of Chicago Press, 1979.

"The Evolution of Strategic Nuclear Doctrine" Strategic Thought in the Nuclear Age, H. Amirsadeghi and L. Martin, eds., London: Heinemann, 1979.

"The Underestimated Potential of World Natural Gas" Directions in Energy Policy: A Comprehensive Approach to Energy Resource Decision-Making, Kursunoglu and Perlmutter, eds., Proceedings of the International Scientific Forum on an Acceptable World Energy Future Nov 27 to Dec. 1, 1978, Cambridge, MA: Ballinger, 1979 (with J. Syed).

"SALT: Playing Symbolic Politics Versus Competing with the Russians" Washington Review of Strategic and International Studies, January 1979.

"Trade in Arms: Restraint versus Laissez Faire" Stanford Journal of International Studies, Vol. 14, Spring 1979.

Books and Articles: (continued)

Nuclear Energy and Nuclear Proliferation: Japanese and American Views, Boulder, CO: Westview Press, 1980 (with R. Imai).

The Security of Korea: U.S. and Japanese Perspectives on the 1980s, (coauthor) F. B. Weinstein and F. Kamiya, eds., Boulder CO: Westview Press, 1980.

"Nonproliferation Criteria for Assessing Civilian Nuclear Technologies" National Energy Issues: How Do We Decide?, R. Sachs, ed., Proceedings of a symposium of the American Academy of Arts and Sciences/Argonne National Laboratory, Cambridge MA: Ballinger, 1980.

"Defense Spending and the Uncertain Future of the American Security System" The Economy in the 1980s: A Program for Growth and Stability, M. Boskin, ed., San Francisco CA: Institute for Contemporary Studies, 1980.

"The Threatened Jugular: Oil Supply of the West" From Weakness to Strength: National Security in the 1980s, S. Thompson, ed., San Francisco CA: Institute for Contemporary Studies, 1980.

"American Security Interests in Northeast Asia" Daedalus, Fall 1980: U.S. Defense Policy in the 1980s, Vol. 109, No. 4 of the Proceedings of the American Academy of Arts and Sciences.

"Western Economies and the Gulf War" Wall Street Journal, 2 October 1980.

Persian Gulf Oil and Western Security, Marina del Rey CA: Pan Heuristics, PH80-11-LV7902-60G, 4 November 1980 (principal investigator).

"Part Three: The Middle East" Nonproliferation and U.S. Foreign Policy, J. Yager, ed., Washington DC: Brookings Institution, 1980 (with R. Brody)

"Arms Control: Do the Costs Outweigh the Benefits?" in Arms Control II: A New Approach to International Security, J. Barton and R. Imai, eds., Cambridge MA: Oelgeschlager, Gunn & Hain Inc., 1981.

"Energy Vulnerability and National Security" and "International Institutional Approaches to the Energy Vulnerability Problem" in Energy Vulnerability, Palo Alto CA: Electric Power Research Institute, Forthcoming 1981 (with J. Weyant and J. Plummer).

Chapter in Reconciling Energy Needs and Non-Proliferation, forthcoming.